DEFINITIONS AND PRACTICAL IMPLICATION OF UNMET NEEDS

Clinical trials and cardiovascular drugs: Are we lacking innovation and are we facing unmet needs?

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ESC-CRT Nov 22nd 2023



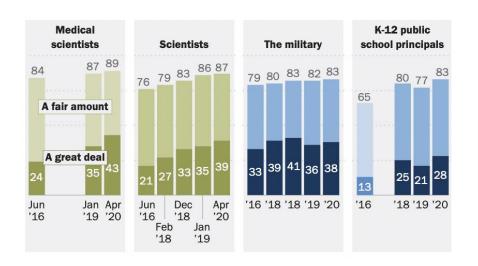
Disclosure

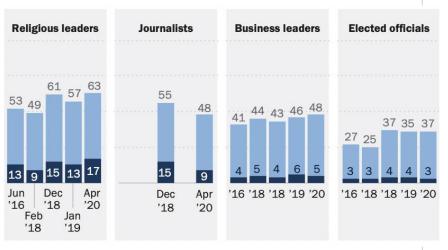


 Dr. Zannad reports personal fees for participation in advisory boards or clinical trials oversight committees from 89Bio, Applied Therapeutics, Bayer, Boehringer, BMS, CVRx, Cardior, Cereno pharmaceutical, Cellprothera, CEVA, KPB, Merck, Novartis, NovoNordisk, Owkin, Pfizer, Otsuka, Roche Diagnostics, Servier, US2.2 having stock options at Cardiorenal and Eshmoun Clinical research and being the founder of Cardiovascular Clinical Trialists Forum.

Medical Scientists are Most Trusted



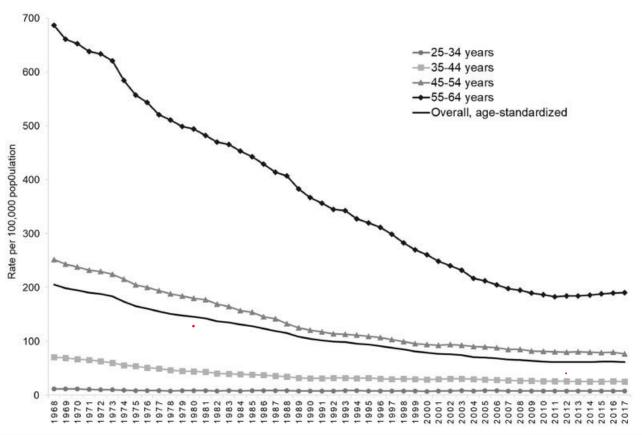




Trends in cardiovascular-related deaths

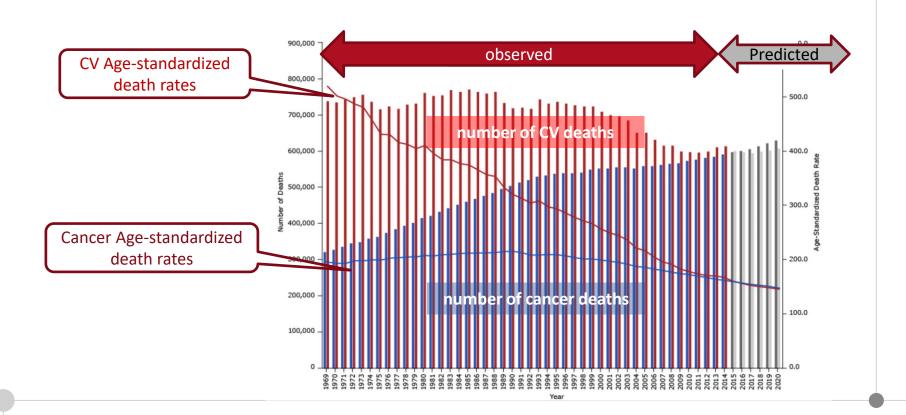


(Trends in Cardiovascular Medicine, August, 2020)



CV vs. Cancer moratlity 1969 - 2020 for men and women combined





Unmet Medical Needs



Do we lack innovative approved drugs?

- We can do a better job, but progress is tangible: New Lipid lowering (PCSK9), NOACS, ARNi, NS-MRAs, SGLT2is, GLP1RA, Iron, sGC...)
- We are doing a good job repurposing metabolic drugs

• How is the pipeline?

 Not too bad: IL-6, Anti-inflammatory, Lp(a), XIa, Self Injecting with P2Y12 Inhibition ANGPTL3, ANGPTL4, PPAR-alpha A, Apolipoprotein C3 inhibitors, Lerodalcibep, FGF21, Gene editing, ASO/siRNA therapies for PCSK9, mRNA, GIP, antiNPR1, CETP inhibition, Antisense Inhibition-angiotensinogen, aldosynthase inhibitors, Myotropes, HDAC, PAH disease modifiers...

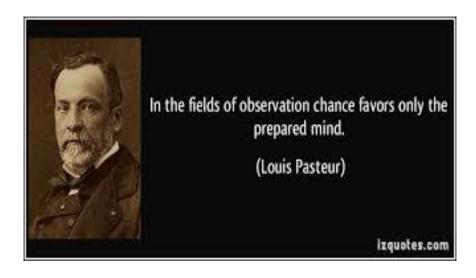
Innovation is vibrant



Key Areas for Cardiovascular Drug Discovery Within the Context of Academia-Biotech-Pharma Ecosystem

More **Therapeutic** predictive Insights from preclinical Rare Diseases models BT BT BT New Pathophysiology Screening of Human Heart **Platforms** Failure BT BT (Biobanking) (AI, EHT) Pharma, as BT anchor BT institutions Therapeutic New BT BT Insights from Therapeutic Genomic Modalities BT BT Studies BT **Functional** Real-world big Genomics data mining Studies (AI)

Serendipity
« accident and sagacity while in pursuit of something else »



Unmet Medical Needs



Is the rate of CV drug approval declining?

 Yes, comparatively to "more rewarding" disease areas (Oncology, Orphan diseases)

• Is the clinical trial enterprise less efficient?

 Yes: ISIS-2/GUSTO large, cheap, transformative, vs. costly trials for limited efficacy increments

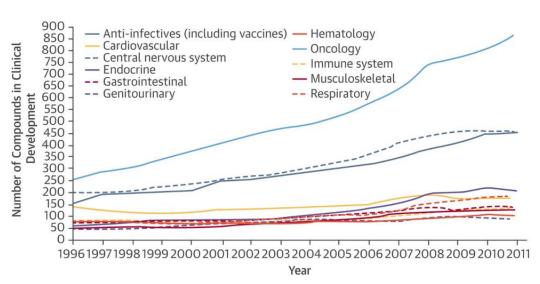
Are the approved drugs being used?

- Many are not accessible to patients: Major problem with HTAs pricing policy
- When accessible, poor implementation, Physicians inertia, and risk aversion

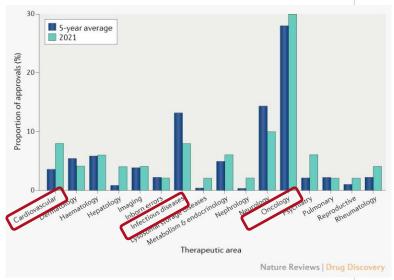
Drug products by specialty

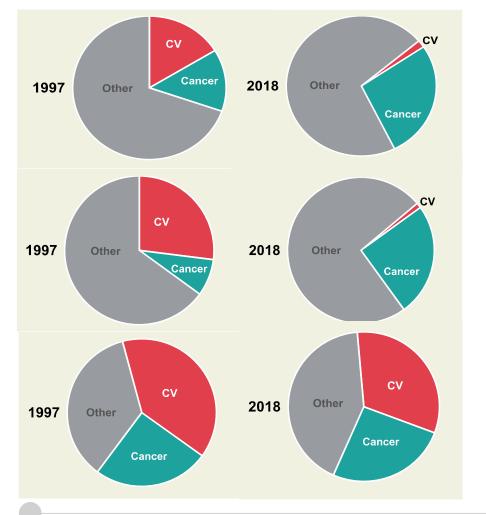


Development



Approvals





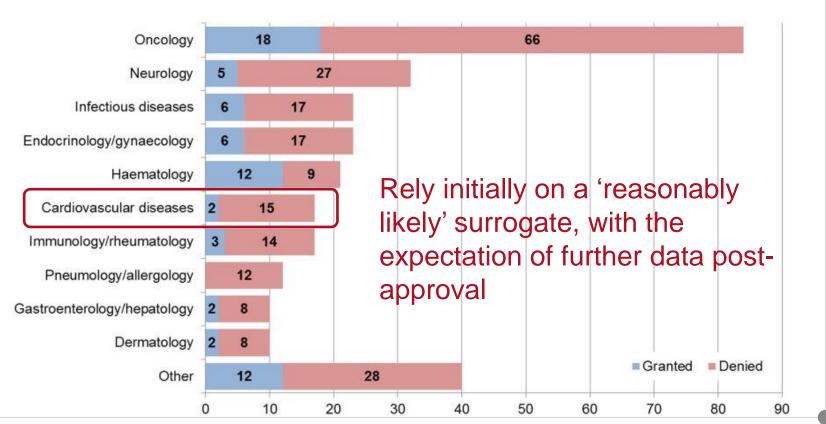
USA **©**ESC **Drug approval by FDA**

US drug Revenue

Proportion of deaths

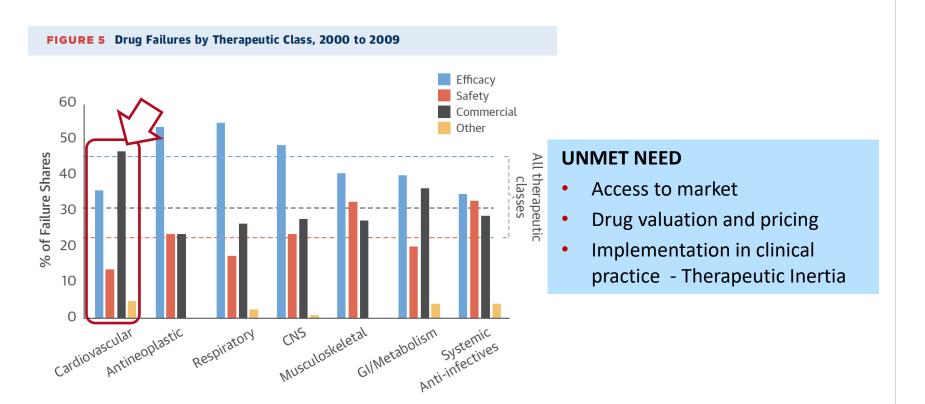
https://www.ema.europa.eu/en/documents/report/human-medicines-highlights-2018_en.pdf

EMA PRIME priority medicines recommendations: 5 times well activated for Cancer vs. CV



Failures of CV drugs are mainly for commercial reasons







Contents lists available at ScienceDirect

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journal homepage: www.elsevier.com/locate/ijcard





Review

How can we optimise health technology assessment and reimbursement decisions to accelerate access to new cardiovascular medicines?

Martin R. Cowie ^{a,*}, Biykem Bozkurt ^b, Javed Butler ^c, Andrew Briggs ^d, Maria Kubin ^e, Adrian Jonas ^f, Amanda I. Adler ^g, Bray Patrick-Lake ^h, Faiez Zannad ^f



UNMET NEEDS

- Education, Lobbying of HTA regulatory bodies about evidentiary requirements
- Alignement of HTAs and EMA regulatory bodies is key

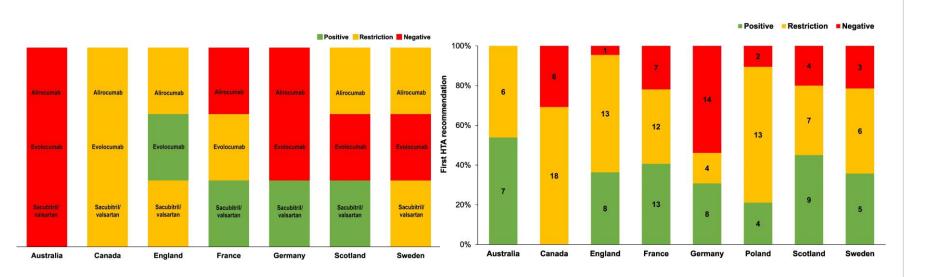






Reimbursement Second obstacle, may be toughest





Misalignment in recommendations from HTA bodies

Low rate of recommandations for access to new drugs

ESC

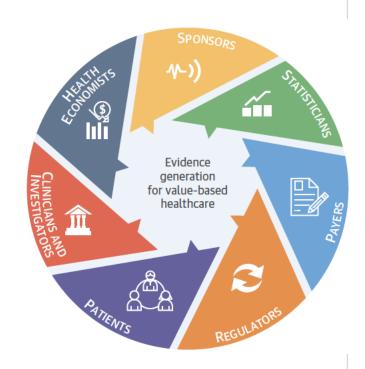
Role of Payers in the Development of Cardiovascular Therapeutics

Misalignment Between Approval and Reimbursement

Faiez Zannad, MD, PhD, Bh, Maria de los Angeles Alonso Garcia, MD, He, Jeffrey S. Borer, MD, Wendy Gattis Stough, PharmD, Thomas Clutton-Brock, MD, Yves Rosenberg, MD, MPH, Milton Packer, MD

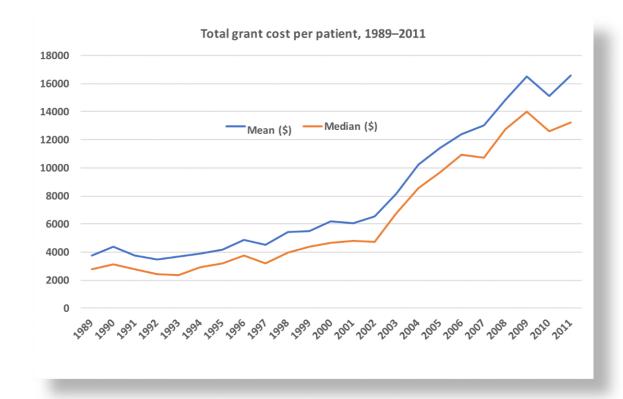
UNMET NEED: Delays in patient access to new therapies

- Payers' decision-making processes are not necessarily evidence based or cannot be reliably predicted
- Regulators and payers have contrasting priorities that can lead to divergent decisions and delays in patient access to new treatments.
- Payers are not routinely integrated in the drug development process.



Cost of Clinical Trials





Needs being met: Innovation in trials design



- Outcomes such as prevention of hospitalization, length of hospital stay, improvements in quality of life and PROs could demonstrate benefits of a treatment in a shorter length of time compared to morbidity/mortality.
- Changes in biomarkers, or imaging tests can also demonstrate potential benefits of a new treatment.
- However, contrary to oncology and other disciplines approval of CV drugs based on surrogate endpoints is not recommended.
- Lessons learned from the development programs for devices, such as the FDA Expedited Access Pathway, followed by post approval confirmation.
- Multi-organ Composite endpoints:
 - trials enrolling patients with multiple comorbid conditions rather than excluding them.
 - paradigm shift from a siloed disease approach to the recognition of cardiorenalmetabolic multi-organ conditions

Pushing Forward A Changing Landscape



Traditional Randomized Trial

RWD to assess enrollment criteria / trial feasibility

eCRF + selected outcomes identified using EHR data

RWD to support site selection

Rare mobile technology use for data

Hybridization of Trials Clinical to Home Settings

Pragmatic RCT using eCRF (+/-EHR data) Embedded RCT using EHR, Claims, Digital

Single arm study using external control

Mobile to any-digital tech to capture data

A large, simple trial

Platform Networked Trials

Hybrid Trials

Observational to Implementation

Registry

Implementation

Prospective Study

Al Health

Retrospective Study

Learning Health

Common Data to Data Lakes/Science

Outcomes & Quality Improvement Real time, real-action Platforms

Increasing reliance on multiple data streams
Healthsystem to Home

Needs being met: Innovation in trials execution



- Risk-based data collection and monitoring
- Pragmatic trials
- Randomised Registry based trials
- Post COVID lessons
 - simplified electronic consent
 - single, centralized Institutional Review Board (IRB)
 - Using registries and electronic health records with artificial intelligence
 - Remote monitoring and data collection..
- (Contract (CROs) and Academic Research Organizations do not necessarily help).





 New statistical methods (recurrent events, win ratio, hierarchical analyses, alpha borrowing, Bayesian methods)

Totality of evidence, beyond reliance solely on p-values.

Open data-sharing to ensure maximum knowledge gain

FDA Uses the "Totality of Evidence" Approach



Emphasis on "formal findings", rather than primary endpoint

- Enalapril approved for asymptomatic LV systolic dysfunction, although SOLVD-Prevention missed on its primary endpoint.
- Carvedilol for post-myocardial infarction LV dysfunction, even though CAPRICORN missed on all 4 prespecified endpoints.
- Sacubitril-valsartan for heart failure, regardless of ejection fraction, even though P > 0.05 for primary endpoint of the PARAGON-HF trial.

EU framework for RWD/RWE



One of the core recommendations of the EMA Regulatory Science Strategy to 2025

"Promote use of high-quality realworld data (RWD) in decision making"

Big data | European Medicines Agency (europa.eu)



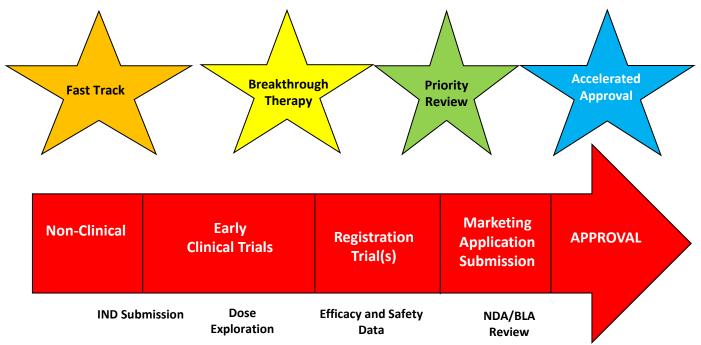
Is the CV Device and oncology approval model a good benchmark?



- Smaller trials
- Greater reliance on biomarkers
- Greater reliance on surrogates
- Expedited access pathway Breakthrough designation
- Reliance on post approval data



FDA Expedited Programs (FDA CV Device, and Oncology)



> to facilitate and expedite development and review of new drugs to address unmet medical need in the treatment of a serious or life-threatening condition



REVIEW ARTICLE OPEN

An urgent call to raise the bar in oncology

John-John B. Schnog ^{1,2 ™}, Michael J. Samson³, Rijk O. B. Gans⁴ and Ashley J. Duits ^{2,5,6}

« many oncological treatments approved by regulatory agencies are of low value and do not contribute significantly to cancer mortality reduction, but lead to unrealistic patient expectations and push even affluent societies to unsustainable health care costs.»

Investors want to know...

WHAT IT'S WORTH **IF IT WORKS**





PROBABILITY OF SUCCESS





HIGHER IS BETTER





HIGHER IS BETTER



- · larger market
- · higher diagnosis and treatment rate
- · higher gross margin
- fewer competitors
- · long patent life
- · symptomatic relief drives higher adherence
- higher price





- validated target
- known/safe modality
- low placebo effect
- biomarkers
- · high unmet need
- · multiple shots on goal







SIMPLER IS BETTER

HOW

UNDERSTANDABLE

(PERCEIVABLE)

THIS ALL IS



OR ELSE TOO FEW INVESTORS WILL UNDERSTAND AND RAISING MONEY WILL BE HARDER

KNOWN COMPARABLES:

- both companies and products,
- POC data.
- controlled trials.
- objective endpoints
- dose responses,
- many KOLs,
- smart investors.
- credible executives
- publications



HOW MUCH TIME (T) AND MONEY (\$) IT WILL TAKE TO CREATE VALUE





LESS TIME IS BETTER



LESS MONEY IS BETTER



- many patients means faster enrollment
- FDA fast track
- · high patient need means faster uptake



- smaller/ fewer/shorter trials
- inexpensive manufacturing
- fewer people
- no platform
- focused
- high patient need means cheaper marketing



SUMMARY (1/4) MET AND UNMET NEEDS – Key messages for sponsors

Investors

- Vibrant pharmacology innovation
- Busy pipeline
- CV is still killer N°1

Industry

- CT can be streamlined
- Opportunities with the changing landscape in trial design, execution and interpretation
- Reliance on CROs is counterproductive
- Data sharing may maximize knowledge



SUMMARY (2/4) MET AND UNMET NEEDS – Key messages for regulators

EMA

- Declining CV drug approvals is alarming
- Adoption of PROs, "living better" vs only "living longer" endpoints is claimed by patients (and doctors)
- Conditional approval may help, obsession with p<0.05 must stop.
- Harmonization with FDA is desired.
- No compromise with surrogates

HTAs

- EU expertise is better than USA (CMS, only coverage, not HTA!)
- Tough pricing policy, mainly driven by economic reasons is limiting drug access
- Hiring more expertise in evidence evaluation and valuation is desirable
- Aligning with EMA is important
- Double standards with CV vs. Oncology must be questioned





SUMMARY (3/4) MET AND UNMET NEEDS – Key messages for HCPs

We are not doing a good job with our life saving therapies

- "Drugs work only if they are taken":
 - Improve Implementation (Ignorance, Incredulity, Inaction/inertia)
 - Creative implementation strategies (STRONG-HF, Disease) management programs...)
 - Risk aversion and self censoring: Learn from oncologist colleagues

SUMMARY (4/4) MET AND UNMET NEEDS – Key messages for patients

 CV is a specialty where drugs are safest, most efficient, most evidence-based, and cost-effective

You deserve better drugs and faster access to innovation

There are many opportunities for further progress.

We need to synergise lobbying stakeholders

How can we integrate real world evidence alongside randomized trials

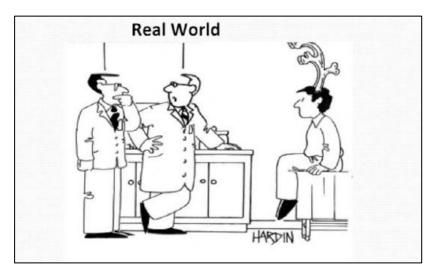


The "pros" RWE



"This randomized, double-blind trial involving over 20,000 patients was conducted over a 10 year period. Unfortunately we've forgotten why."

The "anti" RWE



"In the computer model the only side effect was a dry mouth."

Current Challenges to Efficient Clinical Trials



Costs

Clinical trials account for 60 - 80% of the \$1.6 – \$2.8B in development costs

High costs have shifted priority from short-term conditions towards chronic conditions due to potential for longer revenue stream

Timelines

Up to 8 years to bring a new drug from phase 1 to market

Lengthy trials increase costs and decrease revenues

Patient Recruitment & Retention

Difficulties in recruiting and retaining participants

Eligibility screening vield based on complex inclusion and exclusion criteria can be low for some trials

Site & **Investigator** Selection

Increasing competition for qualified investigators and sites with trial infrastructure and experience

Involvement of huge number of vendors in the studies

Regulatory Uncertainty

Regarding use of RWE and AI in optimizing drug development program design and trial design

Acceptance of the use of RWD/E in regulatory submissions

80% of trials fail to meet enrollment deadlines Only 39% of trial sites meet enrollment targets; 11% fail to RWD/E – real-world data/evidence enroll a single patient*

[•] AI – artificial intelligence



Going from Pre-COVID to Post-COVID Clinical Trial Visits

